

CENTRAL AUCKLAND SPECIALIST SCHOOL

Tāmaki Makaurau Te Kura Motuhake

Inspiring Engagement – Realising Potential







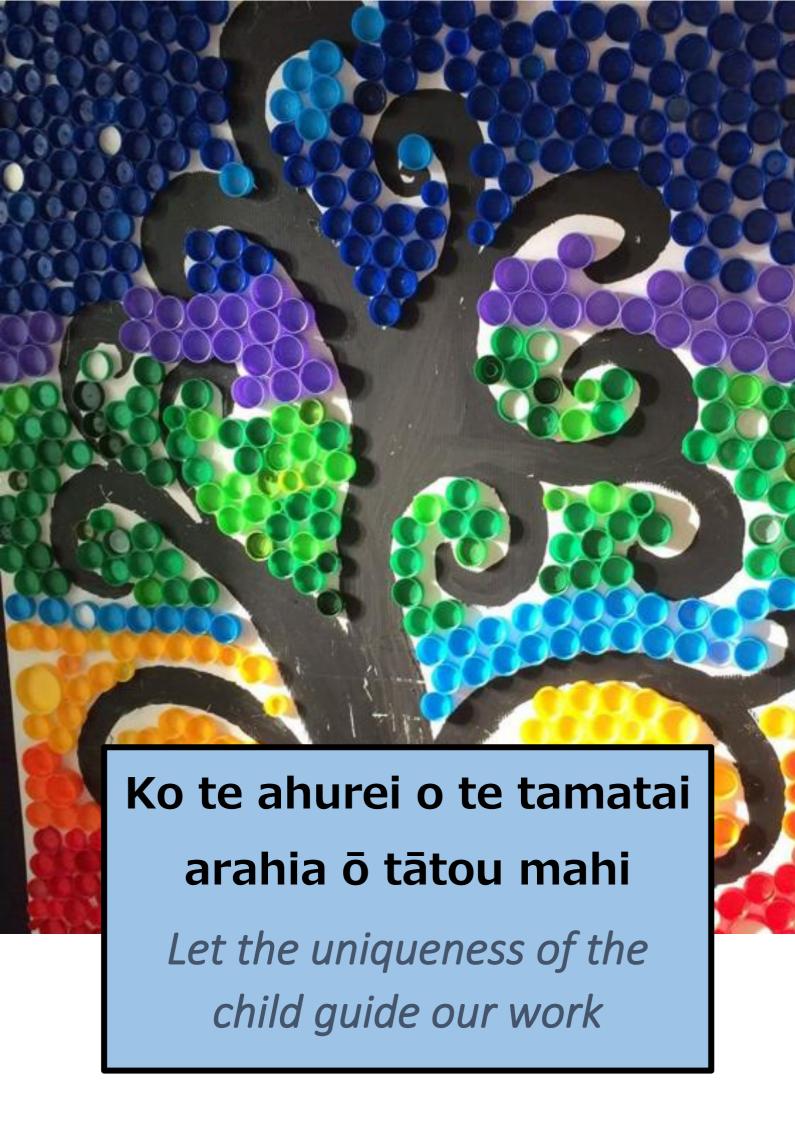


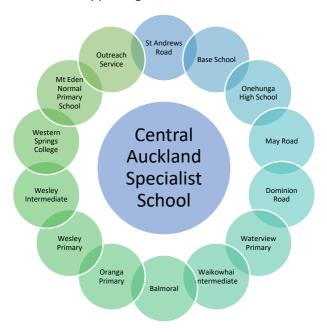
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Description of the school Community

Central Auckland Specialist School is a state co-educational school situated in central Auckland, which was established after the merger of Sunnydene and Carlson Special Schools in 2018. CASS provides quality education for students with intellectual disabilities, many of whom may also have physical, sensory or behaviour disabilities. Our students are aged between 5 – 21 years and are funded through the Ongoing Resourcing Scheme Funding (ORS).

Our school has 31 classrooms that are located across Central Auckland. These include our base school site, satellite classes and the St Andrews road campus (StAR). Classes are organised to ensure students of a similar age and who benefit from similar approaches to teaching and learning are grouped together. The school also offers a comprehensive Specialist Outreach Service, supporting ORS funded students in their mainstream schools.



CASS employs a large number of Learning Assistants and Therapists to support the learning of our students. The organisation structures of the school are designed to meet the challenges of a diverse student population, large staff numbers and the geographical locations of our classes.



Treaty of Waitangi

Central Auckland Specialist School recognises and values the unique position of Māori in Aotearoa. All students will have the opportunity to engage in learning of Te Reo Māori me Ona Tikanga through inclusive learning practices. These learning opportunities will be shared using and respecting, tika (honesty), pono (trust), aroha (compassion), whanaungatanga (relationships) and wairua (spirituality).



Partnership

- Empowering parents, whānau, and community to particpate in their child's education
- Inquiry, place base learning experiences that develop understading of the rohe, maunga, moana me whakapapa
- Māori whanau are engaged in our Mahi Jahi process



Participation

- Consultation with parents, whānau and the community to support decision making
- Creating strong home school relationships
- •Learnign environments that reflect Te Ao Māori
- •Tikanga Māori is incorporated into the school curriculum

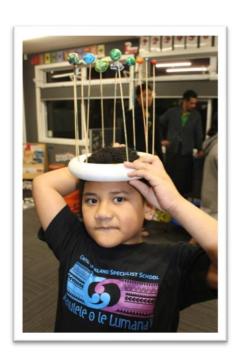


Protection

- •Engagement with the Ka Hikitia strategy
- Ongoing learnign about, showing respect for and understanding Māori cultural values and protocols
- •Staff making genuine efforts to use correct pronunciation of te reo Māori

Achievement Statement

At Central Auckland Specialist School, progress and achievement is individualised and reflects our holistic approach to student learning. We place a high value on the partnership and collaboration we have with families and whanau throughout a student's learning journey. Through the Mahi Tahi system we implement the New Zealand Curriculum. We recognise that our students do not always follow a linear learning process and that learning steps may sometimes be small, take time and achievement may not always occur in the way we predicted. Assessment and reporting systems attempt to capture this and focus on what students' can do and work to build on the skills and abilities that they bring to their learning. To support student achievement, staff maintain high expectations about what students are able to achieve and students are celebrated as learners.



Pacifica Education Statement

Related linguistically and through migratory pathways with Tangata whenua, and later through contributing to the economy and development of the nation, Pacific people have a long and varied history in Aotearoa, New Zealand. Migrating from many islands within the Pacific, each group has their own language, culture and way of being. The resources of each culture (Samoan, Cook Islanders, Niueans, Tokelauans, Tuvaluans, I-Kiribatis, Fijians, Indo-Fijians and Tongans), has not been left in the islands, it is here, located within each family, within each child.

At Central Auckland Specialist School, we seek to understand, acknowledge and grow the unique ways of Pacific 'being', through our Pacific Education Pathway.

Using Tapasā as our compass, we aim to:

Demonstrate awareness of the diverse and ethnic-specific identities, languages and cultures of Pacific learners and support families to continue to build upon these. Establish and maintain collaborative and respectful relationships and professional behaviours that enhance learning and wellbeing for Pacific learners.



CENTRAL AUCKLAND SPECIALIST SCHOOL

Manulele o le Luman

Implement pedagogical approaches that are effective for Pacific learners.

At the core of each of these aims is the concept of Talanoa - the coming together, sharing of stories through talking and listening, and creating together. We do this through ofa, (love), mafana (warmth), male (humour) and faka'apa'apa (respect).

Samoan Bilingual Education

Manulele o le lumana'i is CASS's first Samoan bilingual class. Opened in 2023 with the hope to create a pathway of classes (nu'u - villages) where children can grow and express what it means to be Samoan.

While children in this class engage in the CASS curriculum, the learning and experiences are embedded within the Pepe Meamea framework of Fa'asinomaga (identity), paepaega (important

relationships), Faiva o le fa'atufugaga (Sāmoan pedagogy), Agatausili (Samoan values) and Tofāmanino (Samoan indigenous knowledge).

Within Manulele our team will work towards providing all its supports (physiotherapy, occupational therapy, speech language therapy) through a Samoan lens – seeking and then working with family to incorporate language,

> indigenous knowledge and cultural practices that are important to them.



All Teachers, Therapists and Learning Assistants working in this environment will use a trans-language approach to learning; interacting and learning new things in their strongest language. Understanding what language(s) is used at home and how it is used is pivotal, as this becomes the base for all future learning including Samoan language learning.



INSPIRING ENGAGEMENT - REALISING POTENTIAL

Strategic plan 2024-2026

CURRICULUM

Develop and deliver a responsive curriculum through effective pedagogy.

Annual Goal 1: Normalise the use of Te Reo Māori at CASS

Annual Goal 2: Create stronger links between teachers pedagogical decision making and student learning and engagment. Links will be;

- Reflected in documentation
- Devleopled within a multi discplinary team

CAPACITY

Grow our people, places, systems and structures to meet the projected growth of the school.

Annual Goal 1: Ensure that school environments are healthy, safe, well organised and can respond to the range of learners at CASS now and in the future

Annual Goal 2: Develop a coaching culture at CASS to ensure that all staff have the support they need to be confident, competent ,knowledgable reflective practitioners

CONNECTION

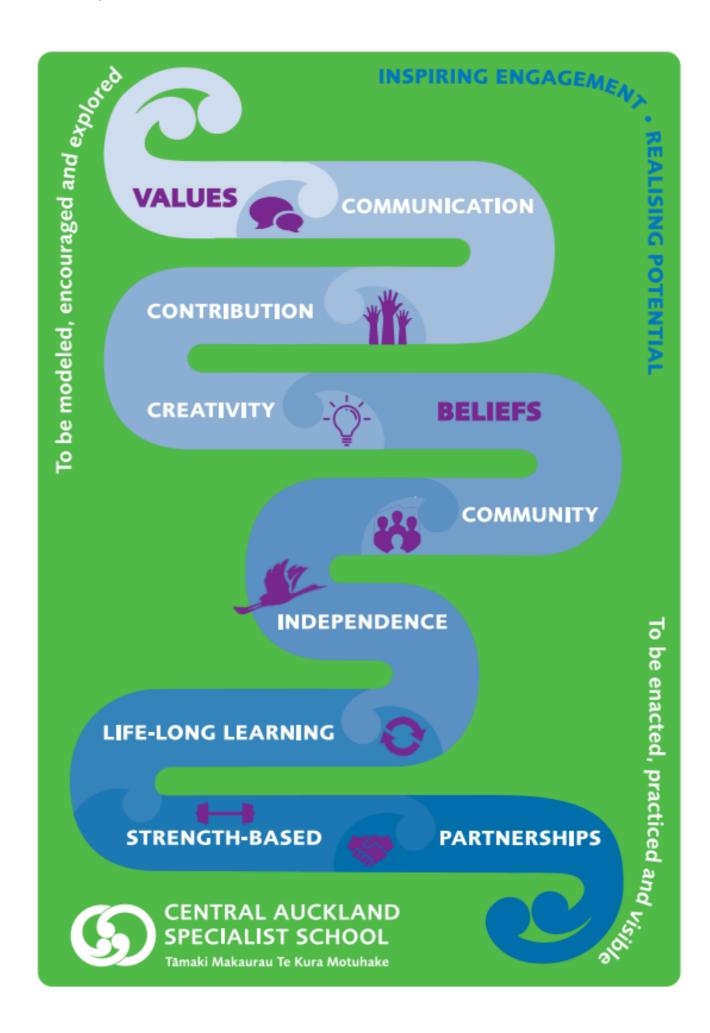
Strengthen our connections with whānau, host schools, community agencies, services, and each other.

Annual Goal 1: Further develop a framework of communication with our whanau, ensuring consistent and learning focused relationships are maintained

Annual Goal 2: Strengthen our reciprocal relationships with our host schools.









To be a place where students and their families belong. Where we grow and promote a sense of community



Create and deliver a contextual, meaningful and personalised curriculum that reflects our high expectations of students learning



To be flexible and responsive to the changing needs of our community



To be at the forefront of developing special education pedagogy and practice.



Create and maintain quality learning environments which reflect our holistic view of students health and wellbeing



KaHikitia Outcomes

Pacifica Education Plan

NELPS

Board Objectives

Te Tuakiritanga: Identity, language and culture matter for Māori learners

Confront systemic racism and

QUALITY TEACHING AND LEADERSHIP Quality teaching and leadership make the difference for learners and their whānau

the school gives effect to Te Tiriti o Waitangi, including by – (i) working to ensure that its plans, policies, and local curriculum reflect local tikanga Māori, mātauranga Māori, and te ao Māori; and

(ii) taking all reasonable steps to make instruction available in tikanga Māori and te reo Māori;

(iii) achieving equitable outcomes for Māori students.

Normalise the use of Te reo Māori at CASS

Te Kanorautanga: Māori are diverse and need to be understood in the context of their diverse aspirations and lived experiences

Enable every teacher, leader and educational professional to take coordinated action to become culturally competent with diverse Pacific learners

QLEARNERS AT THE CENTRE Learners with their whānau are at the centre of education

FUTURE OF LEARNING AND WORK Learning that is relevant to the lives of New Zealanders today and throughout their lives

Every student at the school is able to attain their highest possible standard in educational achievement:

the school is inclusive of, and caters for, students with differing needs;

Create stronger links between teachers pedagogical decision making and student learning and engagment. Links will be; Reflected in documentation Developed within a multi discplinary team Work reciprocally with diverse Pacific communities to respond to unmet needs, including growing and supporting Pacific bilingual and immersion

BARRIER FREE ACCESS Great education opportunities and outcomes are within reach for every learner

the school –

(i) is a physically and emotionally safe place for all students and staff:

Ensure that school environments are healthy, safe, well organised and can respond to the range of learners at CASS now and in the future Te Kanorautanga: Māori are diverse and need to be understood in the context of their diverse aspirations and lived experiences

Grow, retain and value highly competent teachers, leaders and educational professionals of diverse Pacific heritages

QUALITY TEACHING AND LEADERSHIP Quality teaching and leadership make the difference for learners and their whānau

Every student at the school is able to attain their highest possible standard in educationa achievement:

the school is inclusive of, and caters for, students with differing needs;

Develop a coaching culture at CASS to ensure that all staff have the support they need to be confident, competent ,knowlegable reflective practitioners

Grow our people, places, systems and structures to meet the projected growth of the school

Te Whānau: Education provision responds to learners within the context of their whānau

Te Rangatiratanga: Māori exercise their authority and agency in education

Partner with families to design education opportunities together with teachers, leaders and educational professionals so aspirations for learning and employment can be met

QUALITY TEACHING AND LEADERSHIP Quality teaching and leadership make the difference for learners and their whānau

the school –(i) is a physically and emotionally safe place for all students and staff; and(ii) gives effect to relevant student rights set out in this Act, the New Zealand Bill of Rights Act 1990, and the Human Rights Act 1993; and(iii) takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of discrimination within the school;

Further develop a framework of communication with our whānau, ensuring consistent and learning focused relationships are maintained QLEARNERS AT THE CENTRE Learners with their whānau are at the centre of education

the school –(i) is a physically and emotionally safe place for all students and staff; and(ii) gives effect to relevant student rights set out in this Act, the New Zealand Bill of Rights Act 1990, and the Human Rights Act 1993; and(iii) takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of discrimination within the school:

Strengthen our reciprocal relationships with our host schools.

Strengthen our connections with whānau, host schools, community agencies, services and each other

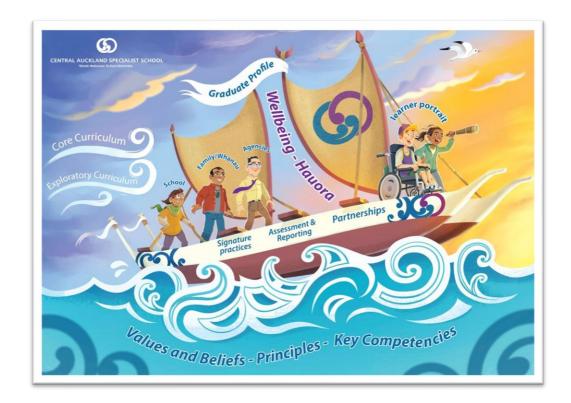
Develop and deliver a responsive curriculum through effective Pedagogy

Curriculum

Capacity

Connection

Our Curriculum



At CASS we believe that each of our students is a learner and our curriculum focuses on supporting each student to develop the skills, knowledge and competencies to reach their potential.

The New Zealand Curriculum sets the direction for student learning in New Zealand. The CASS curriculum sits alongside the NZC and reflects How our students learn, What our students are learning and Who helps them learn.

Mahi Tahi

"Working together on Learning Pathways"

Mahi Tahi is our system of developing and documenting personalising learning pathways. It is made up of 4 of the components of our Curriculum model.

Home -School Partnerships - Our values in action

Communication

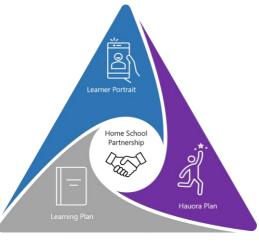
- Communication is at the heart of great relationships between home and school
- Communication should be two way

Contribution

- Parents have valuable and important knowledge to share about their child and how they learn – they are experts about their children
- Students learning opportunities are enhanced when the student, the school and the family work together

Creativity

- We are able to create greater opportunities success when we understand how best to engage our learners
- We find better solutions when we collaborate with the learner at the heart of our discussion



Our Graduate Profile

Our Graduate profile outlines 6 'lifeworthy' aspirations for all students at CASS. These are broad objectives for our curriculum and represent skills and abilities that are important at school and in their lives once they leave school.





School Organisation 2024

Manuka	Kowhai	Nikau	Kauri
Sandiya Narayan	Cindy Singh/ Jess	Dan Reeve	Georgia Robinson
	Reeve		
Wesley pr 1	May Road 1	Wesley Intermediate 1	Onehunga 1
Wesley pr 2	Manulele 1	Wesley Intermediate 2	Onehunga 2
Wesley pr 3	Manulele 2	Waikowhai	Onehunga 3
Oranga 1	StAR 5	StAR 8	Western Springs 1
Waterview	StAR 6	StAR 9	Western Springs 2
MENPS	Dom Rd 1	Base 3	Western Springs 3
Oranga 2 (later)	Dom Rd 2	Balmoral 1	Pitau
Waterview 2 (later)	Dom Rd 3	Balmoral 2	Base 2
MENPS 2 (later)			

Delegations

Trudi Brocas	Sonya Dyton	Helen Walker	Donna Ryan	Melinda Allen
Principal	Deputy Principal	Deputy Principal	Deputy Principal	Property and
	Staff	Students	Curriculum	Infrastructure
Curriculum	Pastoral care staff	ESOL	Signature Practices	Health and Safety
Self Reviews	Professional	Attendance	Mahi Tahi	Visitors / Volunteers
Property	Development	Positive Behaviour	Coordinator	Base/StAR site
Host school Liaison	Coordinator	Support	Curriculum	Digital Infrastructure
Personnel	Employment Co-	Transition	Development	Resource Room
Policies and	Coordinator	Health (Student)	Assessment and	Grants / fundraising
procedures School	Professional Growth Cycle Coordinator	BLENNZ ACC	Reporting EOTC Coordinator	TA PLD online project Communication
communications	Staff Leave	Enrolment	Arts	Holiday Programme Liaison
ICT	Induction	Pastoral Care -	Parent and Whanau	Student Nurse Coordinator
Employment Co-	Sabbatical	Students	Engagement	Student Nurse coordinator
Coordinator	Applications	Students	Whole School	
Health and safety	Middle Leaders		Events	
Privacy Officer	Mentoring			
Enrolments	ASD Approaches			
Te Ao Māori	Transport			
Bilingual Education	Coordinator			
	Mentor: Georgia, Dan	Mentor: Cindy,	Mentor: Bronwyn,	
	Mentor. Georgia, Dan	Sandiya	Patsi	
Jay Bhana	Angela Tansey	Bronwyn Eeles	Patsi Hudson	James Le Marquand
Therapy Team	Administration	Enrichment Team	Outreach Team	Unit Holder Mentor
Leader	Team leader	Leader	Leader	
AUT OT clinical	Finance	CRT and release	Curriculum Leaders	
Coordinator	Payroll oversight	timetabling	e-learning	Cindy Singh
Transport Co			Science	Joanne Hobson
coordinator	Suchi Umapathy	Carol Purdon	Te Reo Māori	Rose Down
Parent/Whanau Engagement	Relievers Co	Learning Leader –	Cultural language	Selai Radrole
Sensory Room	ordinator	Multi Sensory	and Art	
Manager	or amator	Curriculum	ASD approaches	James Ray
Deans – Curriculum Delegations			Attention Autism	TBA
Literacy Jess Reeve		Garden to Table	TBA	
Health and PE Dan Reeve				
Numeracy	Georgia Robins			
Play Based Learning	•			
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Meetings

Meeting	Day	Frequency	Time
Staff, student and property (DPs, Deans, TL, Property)	Friday	Weekly	8:30-10:00
Senior Leadership Agenda items	Monday	Weekly	12.30-2.30
Staffing (Trudi, Sonya, Ange)		Weekly	
Property (Trudi, Melinda, Ange)		Weekly	
Teams Meeting (Deans to run)	Tuesday	As per termly schedule	3:15 - 4:15
Professional staff meeting	Tuesday	As per termly schedule	3:15 - 4:15
Coaching Meetings	Tuesday	Twice a term, as scheduled	3:15 - 4:15
Therapy team meeting	Tuesday	As per termly schedule	3.15 -4.15
Outreach meeting	Tuesday	As per termly schedule	3.15 -4.15
Optional Trainings	Thursday	Weekly / as required	3:15-4:15
Special Interest group	Thursday	As required	3:15 - 4:15

Meeting	Day	Frequency	Time	
Admin team	Thursday	2 per term	11:00 -12.00	
Class meeting (Teacher and Teacher aides)	Monday	weekly	8am -8.30am	
Full staff meeting (incl Teacher Aides)	Thursday	Term 1 and Term 3	3:00-4:00	
Induction	To be arranged	As needed		
BOT meeting	Thursday	Week 3 and week 8	6.00-8.30	
Class therapy (Teacher/Therapists)	As timetabled	3 weekly	8.00 – 8.45 or 3.00 – 3.45	
Positive Behaviour Support	Wednesday	Weekly	2.45-3.45	
Staff Only Days	4 June 29 October			
Samoan bilingual meeting	Fortnightly			
	Samoan Fono Date TBC			



Board Members 2024

Trudi Brocas – Principal Maria Aka – Board Member Racheal Tuisaula – Board Member

Jody O'Connell – Presiding Member Melissa Bell – Board Member

TBD- Staff Representative Mahrukh Khan - Board Member

The school board of Central Auckland Specialist School is focused on the ongoing improvement of student progress and achievement within an environment that provides inclusive education.

Refer to the *New Zealand Curriculum, New Zealand Disability Strategy and United Nations Convention on the Rights of Persons with Disabilities.* To ensure effective school performance, the board is committed to maintaining a strong and effective governance framework that incorporates legislative requirements and good practice.

Governance and management

The following are the board's agreed governance and management definitions, which form the basis of its working relationships, policy and processes.

Management Governance The ongoing improvement of student progress and The board delegates all authority and accountability achievement; that the school is an inclusive and safe for the day-to-day operational organisation of the place for all students and staff; that the school gives school to the principal who must ensure compliance effect to Te Tiriti o Waitangi are the board's primary with both the board's policy framework and the law objectives. of New Zealand (for detail, see operational policies). The board acts in a stewardship role and is entrusted to work on behalf of all stakeholders. It is accountable for the school's performance, emphasises strategic leadership, sets the vision for the school and ensures compliance with legal and policy requirements. Board policies are at a governance level and outline clear delegations to the principal. The board and principal form the leadership, with the role of each documented and understood. The principal reports to the board as a whole with committees used sparingly and only when a need is identified in order to contribute to board work.

Education & Training Act 2020

The board is proactive rather than reactive in its operations and decision making and does not involve itself in the administrative details of the day-to-day

running of the school.

In developing the above definitions for Central Auckland Specialist School, the board is mindful of the sections of the Education & Training Act 2020 and the Education (School Board) Regulations 2020 set out below.

The Education & Training Act 2020 came into force on 1 August 2020 and clarifies the governance role of the school board and its primary objectives. Most of the powers and functions of boards are now set out in the Education (School Boards) Regulations 2020, with the principal's role as chief executive specified in section 130 of the Act.

Education and Training Act 2020 – School Board

Board is governing body

- 1. A board is the governing body of its school.
- 2. A board is responsible for the governance of the school, including setting the policies by which the school is to be controlled and managed.
- 3. Under section 130, the school's principal is the board's chief executive in relation to the school's control and management.

Bylaws

- 1. A board may make bylaws that the board thinks necessary or desirable for the control and management of the school.
- 2. Before making a bylaw, the board must consult its staff, its students (to the extent that the board considers appropriate), and the school community regarding the proposed bylaw.

Objectives of boards in governing schools

A board's primary objectives in governing a school are to ensure that-



- a) every student at the school is able to attain their highest possible standard in educational achievement; and
- b) the school
 - is a physically and emotionally safe place for all students and staff; and i.
 - gives effect to relevant student rights set out in this Act, the New Zealand Bill of Rights Act 1990, and ii. the Human Rights Act 1993; and
 - iii. takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of discrimination within the school; and
- c) the school is inclusive of, and caters for, students with differing needs; and
- d) the school gives effect to Te Tiriti o Waitangi, including by
 - working to ensure that its plans, policies, and local curriculum reflect local tikanga Māori, mātauranga Māori, and te ao Māori; and
 - ii. taking all reasonable steps to make instruction available in tikanga Māori and te reo Māori; and
 - achieving equitable outcomes for Māori students.
- 1. To meet the primary objectives, the board must
 - a) have particular regard to the statement of national education and learning priorities issued under section 5; and
 - b) give effect to its obligations in relation to
 - any foundation curriculum statements, national curriculum statements, and national performance measures; and
 - ii. teaching and learning programmes; and
 - monitoring and reporting students' progress; and
 - c) perform its functions and exercise its powers in a way that is financially responsible; and
 - d) if the school is a member of a community of learning that has a community of learning agreement under <u>clause</u> 2 of Schedule 5, comply with its obligations under the agreement; and ,
 - e) comply with all of its other obligations under this or any other Act.

Staff

A board may, in accordance with the <u>Public Service Act 2020</u>, appoint, suspend, or dismiss school staff.

Board has complete discretion

- 1. A board has complete discretion to perform its functions and exercise its powers as it thinks fit
- 2. Subsection (1) is subject to this Act, any other enactment, and the general law of New Zealand.

Delegation

- 1. A board may, by resolution and in writing either generally or specifically, delegate any of the functions or powers of the board
- or of a board member to any of the following persons:
 - a) a board member or members:



- b) the principal or any other employee or office holder of the board
- c) a committee consisting of at least 2 persons at least 1 of whom is a board member:
- d) a person approved by the Minister:
- e) any class of persons that comprises any of the persons listed in paragraphs (a) to (d).
- 2. Subclause (1) does not apply to any functions or powers specified in the Act as not being capable of delegation.
- 3. The board must not delegate the general power of delegation.
- 4. A person to whom any function or power is delegated may perform the function or exercise the power in the same manner and with the same effect as if the person were the board or board member (subject to any restrictions or conditions imposed by the board).
- 5. A person purporting to act under a delegation
 - a) is, in the absence of proof to the contrary, presumed to be acting in accordance with the delegation; and
 - b) must produce evidence of the person's authority to do so if reasonably requested to do so.
- 6. A person to whom any function or power is delegated may delegate that function or power only
 - a) with the prior written consent of the board; and
 - b) subject to the same restrictions, and with the same effect, as if the subdelegate were the delegate.
- 7. A delegation under subclause (1)
 - a) is revocable at will by resolution of the board and written notice to the delegate (or by any other method provided for in the delegation):
 - b) does not prevent the board or the board member performing the functions or the exercising the powers:
 - c) does not affect the responsibility of the board for the actions of any delegate acting under the delegation:
 - d) is not affected by any change in the membership of the board or of any committee or class of persons.

Education (School Boards) Regulations 2020

Principal is chief executive of board in relation to school's control and management

- 1. A school's principal is the board's chief executive in relation to the school's control and management.
- 2. Except to the extent that any enactment, or the general law of New Zealand, provides otherwise, the principal
 - a) must comply with the board's general policy directions; and
 - b) subject to paragraph (a), has complete discretion to manage the school's day-to-day administration as they think fit.

Meeting protocols

The school board of Central Auckland Specialist School is committed to effective and efficient meetings and, to this end, sets out the following guidelines for the conduct of board meetings.

Timing of meetings

- Dates and times of meetings will be set in the board workplan and usually held Thursday evening week 3 and 8 of each term at 6.30pm and completed no later than 8.30pm
- A resolution for an extension of time may be moved but will not normally exceed 30 minutes.
- Any business remaining on the agenda at the conclusion of the meeting is transferred to the following meeting

Agenda and meeting papers

- The presiding member is responsible, in liaison with the principal, for the preparation of an agenda prior to each meeting
- The principal is to ensure that secretarial services are provided to the board
- Agenda items are to be notified to the presiding member 7 days prior to the meeting
- The agenda and board papers will be circulated to board members at least 3 days prior to the meeting
- The board should have access to all correspondence. Correspondence that requires the board to take some action should be uploaded to the Teams portal prior to the meeting. Other correspondence can be listed and tabled so that board members can read it if required
- The agenda for the part of each meeting that is open to the public will be posted on the board's section of the school website at least 48 hours prior to the meeting and copies made available at the meeting place for any members of the public
- The agenda is to be collated with the items placed in order and marked with an agenda item number
- Agenda items will reference relevant strategic goals and board policies
- Late agenda items will only be accepted with the approval of the board and in rare circumstances where a
 decision is urgent

- All items in the agenda are to carry a recommended course of action and where appropriate be supplemented by supporting material in the meeting documentation.
- Papers requiring reading and consideration will not normally be accepted if tabled at the meeting.
- The order of the agenda may be varied by resolution at the meeting

Public participation

- The board meeting is a meeting open to the public rather than a public meeting.
- Only board members have automatic speaking rights.
- Public participation is at the discretion of the board. Request must be made to the Presiding Member in writing prior to the meeting.
- Public attending the meeting, including staff members not elected as the staff representative, are given a notice about their rights regarding attendance at the meeting including procedures prior to the meeting



Exclusion of the public

- The meeting may, by resolution, exclude the public (going into committee) and news media from the whole or
 part of the proceedings in accordance with the Local Government Official Information and Meetings Act 1987.
 The wording to be used in the motion to exclude the public is found in Schedule 2A of the Act. The board must
 make the reasons for excluding the public clear. Excluding the public is most often used to ensure privacy of
 individuals or financially sensitive issues.
- Persons may be asked to remain after the public has been excluded because they possess knowledge that will be of assistance in relation to the matter to be discussed. The board must pass a resolution that they may remain.

Conduct of meetings

- A quorum of more than half the members currently holding office is required for the board to be able to conduct any business
- Meetings can be held via audio, audio and visual or electronic communication providing:
 - all board members who wish to participate in the meeting have access to the technology needed to participate, and
 - a quorum of members can simultaneously communicate with each other throughout the meeting
- Board members will declare any conflict of interest at the beginning of the meeting
- Any board members with a conflict of interest or pecuniary interest in any issue shall not take part in any debate, deliberation or decision making on such issues. They must be excluded from the meeting for the duration of the debate, deliberation or decision making. A pecuniary interest arises when a board member may be financially advantaged or disadvantaged as a result of decisions made by the board (contracts, pay and conditions). A conflict of interest is when an individual board member could have or could be thought to have a personal stake in matters to be considered by the board
- The presiding member shall be appointed by election at the first meeting of the year except in the triennial election year where it will be at the first meeting of the newly elected board*
- The elected presiding member (or, in their absence, a non-school-based board member) presides at meetings
- Only apologies received from those who cannot be present must be recorded. Members of the board who miss three consecutive meetings without the prior leave of the board cease to be members. An apology does not meet the requirement of prior leave. To obtain prior leave, a board member must request leave from the board at a board meeting, and the board must make a decision whether or not to grant it
- Points of order are questions directed to the presiding member that require an answer or a ruling. They are not open to debate and usually relate to the rules for the running of a meeting
- The board's normal meeting procedures may be suspended by resolution of the meeting

Decision-making process

- All board decisions are made in light of board policy and the board's primary objectives of ensuring that; every
 student at the school is able to attain their highest possible standard in educational achievement; the school is
 an inclusive and safe place for all students and staff; the school gives effect to relevant students' rights and gives
 effect to Te Tiriti o Waitangi
- All decisions are to be taken by open voting by all board members present

- In the event of tied voting on a resolution, the presiding member may exercise a casting vote in addition to their deliberative vote
- A motion is a formal proposal for consideration. All motions and amendments moved in debate must be seconded unless moved by the presiding member and are then open for discussion
- Motions and amendments once proposed and accepted may not be withdrawn without the consent of the meeting
- No further amendments may be accepted until the first one is disposed of
- The mover of a motion has right of reply
- A matter already discussed may not be reintroduced at the same meeting in any guise or by way of an amendment
- When a matter cannot be resolved or when further information is necessary before a decision can be made, the matter can be left unresolved for future discussion

Minutes

- Board meeting minutes will be taken by a contracted, paid minute secretary who is not a member of the board.
- The minutes are to clearly show resolutions and action points and who is to complete the action.
- Minutes are sent to the presiding member and Principal for checking within 3 working days. These will be
 available on the portal prior to the meeting. Requests for corrections or amendments should be submitted by
 email to the presiding member as soon as possible to ensure accurate minutes can be confirmed at the next
 meeting.
- Minutes to be tabled for approval should be included in documentation made available to all board members prior to the meeting.
- Once minutes are approved as true and correct, recordings of that meeting are to be deleted

Calling special meetings

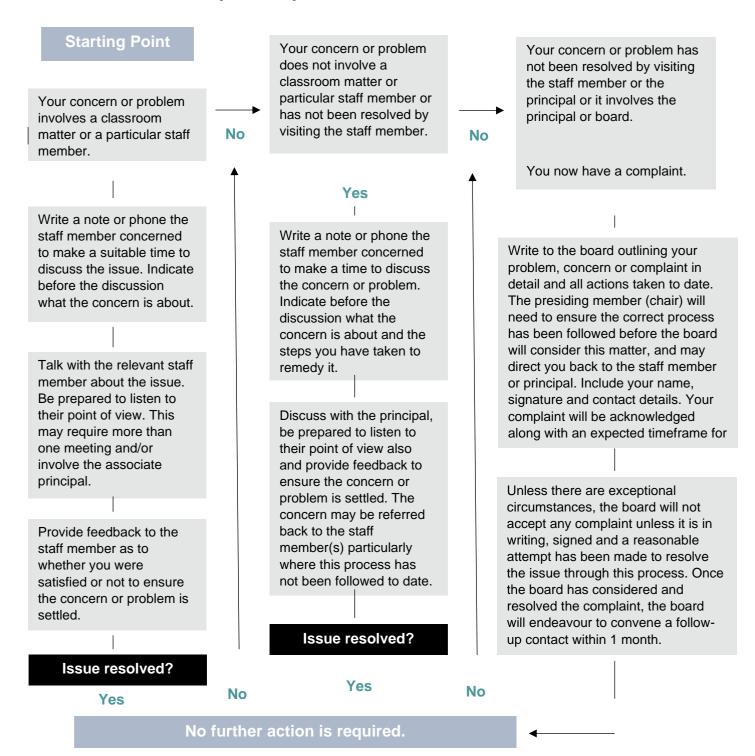
- If the Board has adopted procedures regarding special (extraordinary) meetings, then those would apply
- In the absence of board procedures, a special meeting may be called by the presiding member. Otherwise, one third of board members currently holding office agreeing to call a special meeting would be good practice

Inducting New Trustees

All trustees should be offered a tailored induction when they come on to the board whether by election, by-election, appointment or co-option.

Activity	Content	Led by
Welcome Call / Letter	Where and when they can access Teams A suggested date and outline for induction Date of the next Board meeting and contact details	Jody
Registration to NZSTA via Appendix	Trusteeship – a guide for school trustees	Trudi/Admin
Access to Portal set up including CASS email address	Portal includes access to Previous meeting minutes, finance reports and principal reports (incl property) Policies and Procedures Last Annual Report	Trudi/Admin
Information Pack offered includes	Latest ERO report Current Charter (includes AoV + workplan) Current Budget	Trudi
Induction Meeting	Strategic Goals Board policy / governance / Teams Board Code of Conduct Board Professional development	Presiding Member or delegate

Concerns and complaints process





2024 Review Schedule (School Docs)



Three-Year Review Schedule

WHO SHOULD REVIEW

Reviews are open to the whole school community (board, staff, students, parents, caregivers, and whānau). Boards are welcome to review all topics, but should focus on shaded rows with (board) beside the topic. Optional topics are indicated with an asterisk *.

HOW TO REVIEW

Topics under review have a review button. Click on the button to submit your feedback.

3-YEAR OVERVIEW

2024	Governance and Management	Term 1
	Documentation and Self-Review Policy	Term 1
	Employer Responsibility Policy	Terms 2-3
	Finance and Asset Management Policy	Term 4
2025	Health, Safety, and Welfare Policy	Terms 1-4
2026	Legislation and Regulations Policy	Term 1
	Curriculum and Student Achievement Policy	Terms 2-4

2024

Te Tiriti o Waitangi (board)

Board Responsibility (board)

Parent Involvement

Communicating with Parents

Community Conduct Expectations

School Character / Special Character * (board)

DOCUMENTATION AND SELF-REVIEW POLICY (board)

Review main board-level policy

School Planning and Reporting

Reporting to Parents on Student Progress and Achievement

2025

Health and Safety Management (board)

Risk Management

Visitors

Worker Engagement, Participation, and Representation

Planning and Preparing for Emergencies, Disasters, and Crises (board)

School Closure

Emergency Management

Disaster Management

Crisis Management

2026

LEGISLATION AND REGULATIONS POLICY (board) Review main board-level policy

Student Attendance

Enrolment

Privacy (board)

Official Information Requests (board)

School Records Retention and Disposal

Student Uniform / Student Dress Expectations

Boarding House / Hostel Policies *

International Learners *

TERM 2	EMPLOYER RESPONSIBILITY POLICY (board) Review main board-level policy
H	Appointment Procedure (board)
	Equal Employment Opportunities
	Teacher Relief Cover
	Safety Checking (board)
	Police Vetting for Non-Teachers
	Classroom Release Time (primary) Timetable (composite and secondary)
Σ	Concerns and Complaints (board)
TERM 3	Media
т.	Performance Management (board)
	Professional Development
	Protected Discloure (board)
	Staff Conduct
	Staff Leave

Child Protection (board)
Abuse Recognition and Reporting
Supporting Student Wellbeing
Food and Nutrition
Before and After School Supervision
Staff Wellbeing and Safety
Harassment (board)

Inclusive Education (board)

Learning Support (board)

Identifying Learning Support Needs

Providing Learning Support

Māori Educational Achievement (board)

Health Education (board)

RTLB (optional module)

Education Outside the Classroom (EOTC) (board)

EOTC Risk Assessment and Management (board)

EOTC Management and Support Roles

EOTC Event Planning and Approval

EOTC Review, Evaluation, and Reporting

EOTC Staff Competence

EOTC Consent

EOTC Supervision

EOTC Governance Roles and Responsibilities (board)

TERM 4

FINANCE AND ASSET MANAGEMENT POLICY (board)
Review main board-level policy

Managing Income and Expenditure (board)

Financial Conflicts of Interest (board)

School Donations and Student Activity Payments / Attendance Dues and Other Income

Expenditure

Asset Management and Protection (board)

Property Planning and Maintenance

Prevention of Bribery, Corruption, Fraud, and Theft

HEALTH, SAFETY, AND WELFARE POLICY (board)
Review main board-level policy

Alcohol, Drugs, and Other Harmful Substances Policy (board)

Sun Protection (board)

Healthcare

Medicines

(board)

Bullying

Health Conditions

Managing Injuries and Illness

Behaviour Management (board)

Searches, Surrender, and Retention of Property

Minimising Physical Restraint (board)

Recording and Reporting Accidents, Injuries, and Illness

Digital Technology and Online Safety

Getting to and from School Safely

Daily School Bus *

School Swimming Pool / Swimming Off Site * (board)

Firearms Not Allowed / Firearms Policy

CURRICULUM AND STUDENT ACHIEVEMENT POLICY (board)
Review main board-level policy

Student Achievement Information (primary)
Student Assessment and Achievement (secondary)

Home Learning

Distance Learning

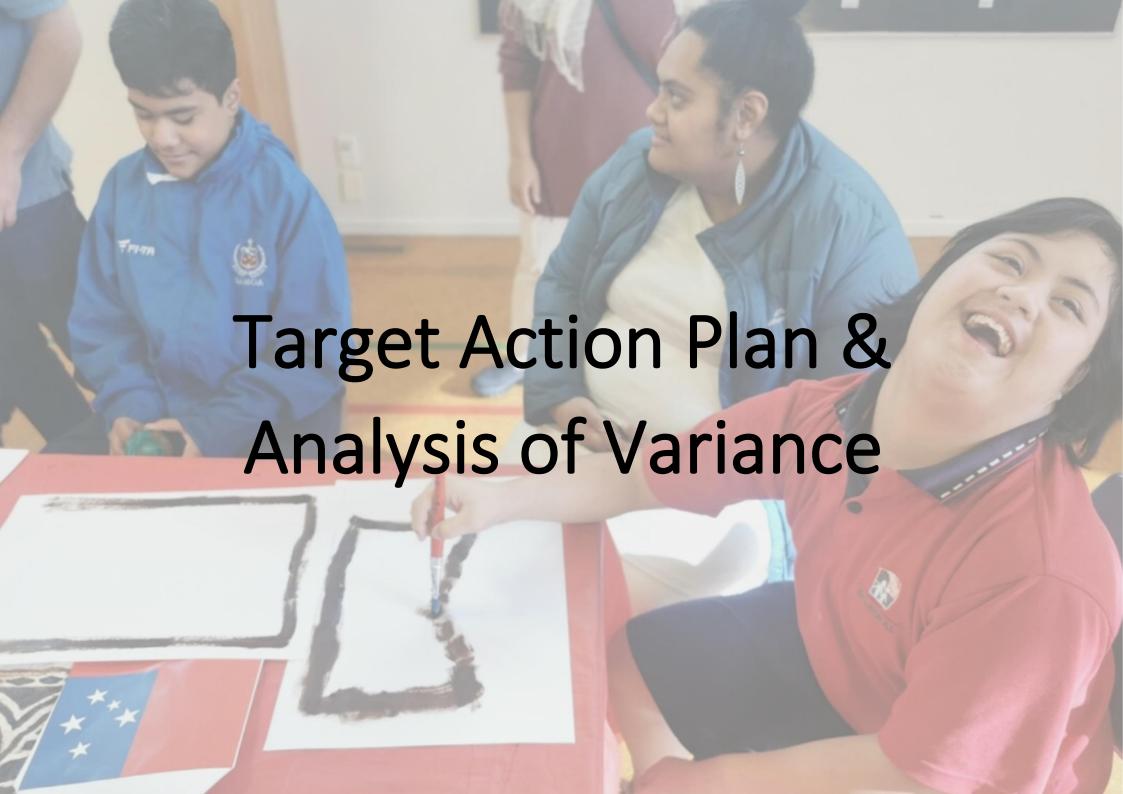
Religious Instruction / Religious Education (board)

Religious Observances * (board)

Career Guidance

School Board Work plan 2024

	Area for Review	29 FEB	4 APRIL	16 MAY	4 JULY	8 AUG	12 SEP	31 OCT	5 DEC
STRATEGIC REVIEW	CHARTER	Confirm Charter- approve and send to MOE			Board Safari				Annual Plan review Analysis of Variance
	HR REPORTS				Professional Development				
	STUDENT PROGRESS			Literacy and Numeracy Data (RR and JAM)				BSquared report	
	OTHER REPORTS		Health and PE Literacy	Numeracy Communication Garden to Table	Therapy Whānau Engagement Attention Autism	Science e-learning Manulele	Play Based Learning Pacifica Art and Language Outreach	Complex Needs Tākiwatanga Positive Behaviour	
	BUDGET	Approve final budget.	Monitor	Monitor	Mid-Year Review	Monitor	Monitor	Monitor	Draft for 2025
BOARD PROCESS REQUIREMENTS		Appoint Presiding Member (Not in an election year) Reconfirm delegations Review Code of Conduct Principal Perf Report	Accounts to auditor Principal PGC Plan	Annual Report Approved and sent to MOE by 31st May	Roll return 1 July Opt in to Donations Scheme	Health Curriculum Consultation (Odd years)			Confirm meeting dates 2025
BOT Training					Conference (July)				
Community Relationships		School Picnic	Mahi Tahi	Whanau Hui	,,	Whole School Movie night		Mahi Tahi	Graduation
Policy and Board Assurance	As Per School docs schedule								



Target Action Plan 2024 - Engagement

Strategic Goal: Curriculum – Develop and deliver a responsive curriculum through effective pedagogy

Annual Goal 2: Create stronger links between teachers pedagogical decision making and student learning and engagment. Links will be;

- Reflected in documentation
- Developed within a multi disciplinary team

Where are we currently at?

There are a group of learners that are not progressing as expected, as determined by observational reports and assessment data. Teachers and therapists report that these students are more difficult to engage and settle in learning. They found that they struggled to know "what to do" in some cases to support learners and found communication a challenge as these students typically communicate at the social language partner stage. Recognising that engagement is key to learning, regardless of diagnosis, we investigated further to see if what we perceived to be our least engaged students were making the least amount of progress. Using data collected during Term 4 2023, we were able to make some obvious links that would help direct our planning.

Assessing Student's engagement and communication

The 'Way to Play' engagement scale to assess student's levels of engagement and assessed student's communication levels using the SCERTS framework. The data showed a strong correlation between student's engagement levels and SCERTS communication level.

Students assessed at the Social partner or Social partner – action level (communicating using gestures/ actions and less than 3 words or symbols) were the least engaged, whereas those assessed as language partners (up to 100 words or symbols) or conversational partners (over 100) were the most engaged.

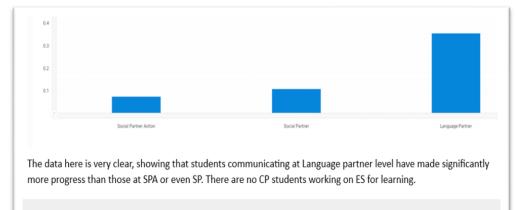
Table showing levels of engagement and corresponding SCERTS communication levels.

Level of Engagement		Distribution of cor	mmunication levels	
	SPA	SP	LP	СР
0-1	10	10	1	1
2	11	17	1	0
3	12	32	8	1
4	3	14	19	5
5	2	6	10	22

Progression steps Literacy and Numeracy

Communication Level	Literacy	Numeracy
Social Partner	0.04	0.10
Language Partner	0.23	0.33
Conversational partner	0.36	0.40

Correlation between communication levels and progress made. Engagement Steps Cognition and Learning



Correlations between engagement and progress made.

Curriculum area					
	1	2	3	4	5
Engagement level					
Cognition and Learning (Engagement steps)	00.03	0.07	0.06	0.34	0.15
Expressive Communication (Engagement steps)	0.06	0.09	0.07	0.32	0.30
Literacy (Progression steps)			0.25	0.22	0.33
Math (progression steps)	0.05	0.28	0.26	0.22	0.41

We then used our engagement level data to analyse student progress in key areas. The progress as record on B squared was measured against students at the 5 levels of Engagement for Cognition and learning, Literacy and Math.

The data reflected that students at the lowest levels of engagement are on average making the least amount of progress in all areas.

What do we expect to see by the end of the year

- Students, within the target action group, to show accelerated progress as measured on bSquared for cognition and learning, literacy and maths compared their previous year's achievement.
- Staff, including teachers and therapists reporting increased confidence and capability engaging targeted students.
- Fewer incident reports for the target group of students.

Why is this important for learners at CASS?

Engagement is the greatest predictor of student achievement. We want all students to have the opportunity to engage in learning and make optimum progress.

Actions	Resources	Timeframe	How will we measure success
PD for professional staff: Understanding student	CLDD projects		
engagement for learners with complex needs. (Barry	tools and		Increased student engagement shown though:
Carpeter CLDD project)	resources.		 Increased achievement (assessment data)
	Staff meetings		 Reduced off task time – observation / OTJ
	Therapy meetings		 Engage me progress from baseline data
PD for professional staff: Tools to assess and engage			 Seesaw learning posts
students with complex needs.	Engage me		
Engage Me training	training for staff		Increased staff capacity – Teachers, therapists and
Intensive Interaction	that have not yet		LA's. Demonstrated through PGC, staff feedback.
Talk about	received		
(Baseline for students that fall into each category)	(Oaklynn)		Reduction in behaviour of concern, recorded
			through etap for target group of learners.
PD for LA's – Student engagement tools	Staff meetings for		
	PD and project		
Schoolwide engagement project: All teachers to identify	follow up.		
their least engaged student, with whom the will work with			
(supported by their therapy team) throughout the year			
using the observational and engagement tools shared			
during school wide PD/ staff meetings.			
Related improvement plans: Takiwātanga improvement pla	n, Communication ar	nnual improveme	nt plan

Analysis of Variance – Literacy

our learners to realise the 6 aspirations in our graduate profile.		
To build teacher capability in teaching writing in order for identified groups of students to make continued progress - Students who are identified as already progressing well (beyond what may have been expected) - Students who have made little or no progress		
re		

Target

The target group of learners will make increased progress compared to the progress made in the previous year.

We notice that when we have a year-long schoolwide focus on a particular curriculum area, we see increased progress in that area beyond that made in previous years. For example in 2022 the focus was comprehensive writing instruction and the shift in progress was in independent writing. In 2021 our focus and shift in progress was in student reading levels.

We have introduced writing assessment moderation of our CASS writing assessment tool. Analysis of the data suggests that some teachers in particular those new to special education are still developing their confidence when supporting students to write independently and accurately identify the small steps of progress against our CASS writing Scale. This is particularly evident with students require significant adaption for access to writing (physical challenges), when students are at very early communication stages or early engagement levels. The leadership team have identified that assessing student writing and the provision of comprehensive writing instruction needs to remain an area of special focus.

Teachers have identified that the consistent use of teacher judgement when using our assessment tools is an area for development to better plan for their next steps in learning.

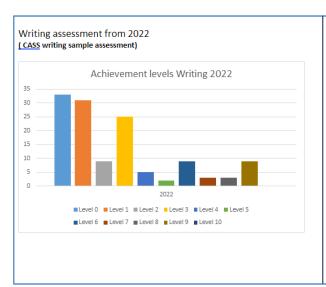
Two guiding questions are: how we make sure that best practice is embedded in all CASS classrooms when the school-wide focus shifts to other areas? and how do we ensure that student progress continues to improve as they move through the school?

Two identified students from each of the following classes. Literacy Target group

- A student who is making expected or better progress
- Student who is making no or less than expected progress

Students/ classes across a range of areas were identified to ensures we included those with complex bodies, mixed classes, play based learning programmes, TEACCH programmes and senior school

Baseline Data





Key Actions

- PLD for all Team Leaders, Teachers and specific Therapists on elements of a Comprehensive Literacy Programme.
- Teachers to formulate a literacy goal and share with their team leader and literacy focus group.
- Identify training and support needs for staff in target classes.
- One day literacy workshop for all new Teachers and Therapists
- Analysis of class timetables and planning to review literacy coverage in class.
- Teachers to carried out literacy assessments. This data was analysed.
 - SCERTS
 - Running Record
 - Bridge
 - Writing sample
- Additional support was provided to new teachers and teacher with students with complex bodies
- Review assessment data and compare to last year's data.

What Happened?

Analysis of Data 2023

English Progressions Steps

This year, 46 students are working on progression steps in English, including English combined, Reading, Writing, and Spoken Language. Our professional development in English has aimed at improving our teachers' understanding of appropriate literacy and writing assessments, along with writing moderation. The use of the CASS writing scale has been a key emphasis, providing valuable information and supporting teachers and therapists in teaching and assessing writing effectively and gives us comparative data to bsquared.

PS - English combined

8			
Year group	2022	2023	Progress
			Fall/increase
All Pupils	0.13	0.26	13%
0-2	0	0	
3-6	0.05	0.23	18%
7-8	0.08	0.21	13%
9-13	0.25	0.37	12%
14-18	0.03	0.14	11%

Group	2022	2023	Progress
			Fall/increase
Whole school	0.13	0.26	13%
All Samoan	0.02	0.51	49%
students			
All Māori	0.33	0.17	(16%)
students			
Manulele	0	0	
Lit target	0.11	0.63	52%
group			

In comparing English results between 2022 and 2023, substantial progress is evident across various year groups and specific student demographics. Overall, the entire school has demonstrated commendable growth in English achievement, increasing from 0.13 to 0.26, marking a 13% improvement. Notably, the 3-6 year group exhibits the highest growth, with an 18% increase from 0.05 to 0.23. Among specific student populations, there is a noteworthy 49% progress among all Samoan students, contrasting with a 16% decline among all Māori students. The Lit target group has shown substantial improvement, boasting a remarkable 52% increase from 0.11 to 0.63.

Upon closer examination of the Samoan student data, it is worth noting that six out of sixteen Samoan students are now working at Progression Level 4 or above, indicating significant strides in their learning journey. This suggests a transition to more conventional learning approaches, with expectations of continued positive progress. In contrast, the analysis of Māori students in Progression steps for English reveals a small data group, with only three students. Two of these students had their 2022 assessments reviewed, as discrepancies were identified following the completion of the 2023 assessments.

English Reading progress (whole school / Ethnic group)				
Year group	2022	2023	Progress Fall/increase	
All pupils	0.09	0.23	14%	
0-2	0	0		
3-6	0.06	0.36	30%	
7-8	0.03	0.39	36%	
9-13	0.17	0.20	3%	
14-18	0.01	0.15	14%	

Group	2022	2023	Progress Fall/increase
Whole school	0.09	0.23	14%
All Samoan students	0.01	0.39	38%
All Māori students	0.32	0.10	(22%)
Manulele	n/a	0	
Lit target group	0.02	0.31	29%

In examining the school assessment results for English reading, the overall positive trend in performance from 2022 to 2023 is notable. The entire school shows a commendable 14% increase in reading scores, advancing from 0.09 to 0.23. Significant progress is evident in specific year groups, with the Years 3-6 leading with a substantial 30% improvement (0.06 to 0.36), and the 7-8 group demonstrating a noteworthy 36% increase (0.03 to 0.39). However, the 9-13 age group exhibits a modest 3% progress, and the 14-18 group shows a 14% improvement. Delving into specific student groups, all Samoan students have made impressive strides, with a notable 38% increase in reading scores (0.01 to 0.39). Conversely, all Māori students show a 22% decline. The analysis of Māori students is based on a small data set, warranting careful consideration when analysing. Additionally, as mentioned previously, two Māori students have undergone a review of their assessments, emphasizing the importance of ongoing accuracy in evaluating individual student progress.

English Writing progress

2022	2023	Progress
		Fall/increase
0.24	0.24	0% same
		progress as 2022
0	0	
0.08	0.22	14%
0.09	0.12	3%
0.46	0.35	(11%)
0.08	0.08	0%
	0 0.08 0.09 0.46	0.24 0.24 0 0 0.08 0.22 0.09 0.12 0.46 0.35

Analysing the English writing progress data reveals varying trends across different year groups and student demographics. Overall, the entire school has maintained the same writing progress as in 2022, with scores remaining at 0.24. Among specific year groups, the years 3-6 category demonstrates a 14% improvement, increasing from 0.08 to 0.22. The 7-8 group exhibits a modest 3% progress, while the 9-13 group experiences an 11% decline, moving from 0.46 to 0.35. The 14-18 group shows no change, with writing scores remaining at 0.08. Examining specific student groups, all Samoan students have made substantial progress, with a remarkable 47% increase in writing scores from 0.04 to 0.51. Conversely, all Māori students show no change, maintaining a writing score of 0.38. The Lit target group displays a significant 45% progress, advancing from 0.24 to 0.69.

English spoken Language progress

Group	2022	2023	Progress
			Fall/increase
Whole school	0.24	0.24	0%
All Samoan	0.04	0.51	47%
students			
All Maori	0.38	0.38	0%
students			
Manulele	0	0	
Lit target	0.24	0.69	45%
group			

Group	2022	2023	Progress
			Fall/increase
Whole school	0.07	0.30	23%
All Samoan	0.01	0.68	67%
students			
All Maori	0.29	0.02	(27%)
students			
Manulele	n/a	n/a	
Lit target	0.16	0.90	74%
group			

The analysis of English spoken language data reflects significant progress across various year groups and student demographics. Overall, the entire school has shown an impressive 23% increase in spoken language proficiency, with scores rising from 0.07 to 0.30. Notable progress is observed in specific year groups, particularly in the 9-13 category, which demonstrates a remarkable 38% improvement, advancing from 0.14 to 0.52. The 14-18 group also exhibits a commendable 20% progress, increasing from 0 to 0.20.

When considering specific student groups, all Samoan students stand out with an exceptional 67% increase in spoken language proficiency, moving from 0.01 to 0.68. Conversely, all Māori students show a 27% decline, dropping from 0.29 to 0.02. The Lit target group displays remarkable progress, with a 74% increase in spoken language proficiency, from 0.16 to 0.90

Analysis of schoolwide data for Literacy 2023

Reading - Running record levels data comparison 2022 to 2023.

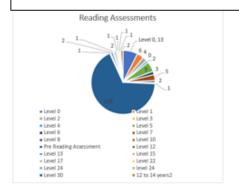
Running Record Levels

16 students eligible for this assessment in 2022



Running record levels.

57 students eligible for this assessment



There has been a significant shift in the number of students who have reached the level where it is appropriate to assess them using Running record assessment, 16 in 2022 compared to 57 in 2023.

10 students are now reading above a 6-year reading level and 5 students are reading at level 2 of the NZ curriculum reading levels standards.

This year we have 13 students at level 0, which means the teacher in consultation with their team leader has identified <u>this students</u> as demonstrating early reading skills that could be assessed using a running record.

There is a noticeable increasing in the different levels of our students in reading across CASS.

Reasons for the variance

All students in the target group have made progress. We attribute this progress to the targeted support given to teachers and learners within the targeted groups, which led to a reported increase in staff confidence and capacity(reported by teachers, syndicate leaders and therapists), about understanding and planning for sensory and regulatory needs of students.

Increased understanding and assessment tools, as well as learning progressions has allowed teachers to be much more specific in targeting their teaching programmes. This is supported by the range of PLD opportunities that support all staff developing their understanding of specific approaches for students with ASD, complex bodies, adolescent learners who are at early emergent levels.

Teachers are seen using CASS signature practices more consistently, specifically the use of Visible structures and routines, which in turn reduces anxiety and overload for students with ASD enabling them to be in the learning zone more readily.

The variance in progress within the group can be attributed to a range of factors, including:

- Students (all students are different and no 2 can be compared reliably)
- Levels of support provided across classes targeted.
- Staff engagement in PD.
- Staff and student attendance.
- Staff and site changes.

Evaluation and Future actions

Our school has invested in professional development for teacher and therapists on writing and assessments and analysing writing samples. This is essential skills that can help our educators provide more targeted and effective instruction. Our school has placed a strong emphasis in understanding student's levels and planning appropriate next steps. The additional school wide professional development is helping teachers to tailor their class writing programme to meet each student's individual need. The literacy focus group is working alongside teachers who are new to CASS to upskill them in writing assessment tools and teaching a comprehensive literacy programme. Five students reduced their writing levels this year and upon further investigation we feel that the levels were not analysed and recorded correctly. Having the writing levels recorded on Etap is allowing us to check student progress and to monitor student's levels across the school and to follow up with teachers who have not completed of recorded writing assessment for each student. We continue to review student access to a 'writing tool' including a range of sensory items and adapted alphabet charts based on current research and best practice. This is allowing us to carry out assessments on very emergent learners and learners with complex body, where traditional tools are not easily accessed. We have created a school wide writing data wall to monitoring our students progress and run school wide writing moderation meetings.

The literacy focus group has continued to offer in-class support and professional development to teachers and therapists, which has no doubt helped to maintain the positive momentum of progress. We identified key teachers who can support the continued improvement of teaching and learning in literacy, and this should build capacity across the school to ensure that achievement levels continue to grow positively. These teachers have now formed a literacy focus group and attended the Literacy for All PLD weeklong course. All new teachers have a one-day intensive literacy PD.

We continue to monitor specific identified student's progress and identify any areas where further support may be needed. This will allow us to analysis individual progress in more detail. We will continue to offer professional development opportunities to teachers and consider implementing ongoing support structures such as mentoring and after school Thursday trainings. By continuing to prioritize and invest in literacy achievement, our school can ensure that students continue to make progress in this critical area. We will also use this assessment data to ensure we have appropriate reading resources to support the growing number of student learning at higher levels

Next Steps:

- In 2024 we are trialling BSLA programme at CASS with a facilitator and 4 teachers taking part in the UC micro credential to be training in their Better Start Literacy programme to see if this would be valuable resource and structure for some of our learners.
- Continue to provide on going PLD around literacy planning and teaching.
- New teachers to have a one-day Literacy Intensive for new teachers and members of the leadership team.
- Review classroom timetables to ensure maximum learning time with an emphasis on Reading writing and maths ready for 2025 deadline for set hours.
- PLD for Dean around analysing student data and to use this information to have focusing learning conversation with the teachers in their team.



curriculum that reflects our high expectations of

To be flexible and responsive to the changing needs of our community Te be at the forefront of developing special education pedagogy and practice

Curriculum

Create stronger links between teachers pedagogical decision making and student learning and engagment. Links will be;

- Reflected in documentation
- Developed within a multi discplinary team

Ensure that school environments are healthy, safe, well organised and can respond to the range of learners at CASS now and in the future

Develop a coaching culture at CASS to ensure that all staff have the support they need to be confident, competent ,knowlegable reflective practitioners

Further develop a framework of communication with our whanau, ensuring consistent and learning focused relationships are maintained

Strengthen our reciprocal relationships with our host schools.

Capacity

Grow our people, places, systems and structures to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative	Prioritising to	Monitoring	
		Sense Making	take action	and	
				evaluating	
				Impact	
			Positive Behavi	our Support	
	Host School	ol relationships – An	nual Review		
			Therapy D	elivery	
	Garden to				
	Table				
	Whanau	Engagement – Annu	ial Review		
Communication		cation			
	Curriculum	/ Literacy focus— Ar	nual review		
			Takiwata	anga	
	Attention				
	Autism				
	Pacifica Art and				
	Language Numeracy				
	Numeracy		+ ::		
			Transition		
	Coac	hing Culture – Annual i	review		
		Health a	and PE		
	Te ı	re Māori - Annual re	view		
			Bilingual Ed	lucation	
			e-learning		
			Outreach		
	Env	vironments – Annual re	view		
			Professional	Learning	
	Engagement – Target Action Plan				
				Science	
	Approaches for Complex Learners				









CURRICULUM DEVELOP AND DELIVER A RESPONSIVE CURRICULUM THROUGH EFFECTIVE PEDAGOGY



of students across the school.

1a: Create stronger links between teachers pedagogical ecsion making and student learning and engagement

across the School.

Ta: Create stronger links between teachers pedagogical ecsion making and student learning and engagement				
Why?	Where are we now?	By the end of year we will:	Actions	Measures
	Curriculum overview shows curriculum areas to be taught each term. Planning documentation	A balanced curriculum will be planned and implemented in ways that ensure differentiation to meets the diverse needs of our students.	Continue to use termly overview to include all learning areas and strands of the NZC.	Comprehensive termly currciulum overview. Review of teacher planning by leadership team.
Creating a well balanced curriculum that meets the	Assessment overview timeline in place Assessment information can now be entered onto etap and used for school wide data anyalsis. School wide data is anyalsysed to report.	Teachers will deepen their understanding of the big ideas (understand), as they explore the context (know), using critical practices (do).	Professional staff meetings - Idenitify learning intentions in the NZC. - Using Understand-know -do framework. Staff only day.	Feedback from families. Quality of seesaw posts and end of year reports
needs of all our learning . When our professional staff feel confident in discussing learning and progress with		Staff competently carry out a range of appropriate assessments and how to use data to inform next steps	PLD - Create stronger links between assessment, planning and reporting to families through seesaw, Mahi tahis and our end of year written report.	Assessment data collected, analised and clearly used to inform next teaching steps.
whanau , which will support student achievement. To ensure we are implimenting the NZ Refresh curriculum in a timely		Staff develop an awareness of the Common Practice model that outline principles and evidence-informed pedagogical approaches and practices	PLD -Support the Deans to carry out, analysis and interprete assessment data. Coaching and feedback models to Support Deans	Teachers are complete assessment correctly in a timely manner. Review by leadership team.
manner.		A review of planning and timetables to ensure we have optimum learning time for all students and an increase in reading, writing and maths	Focus on Signature practice – Reflective detective. Staff to use their knowledge, observations in assessment, design and implementation	Teachers and Therapist are confident to share information around acheivement and progress. Next steps for students are clear.
		Continue to review & implement • the NZ curriculum	Review classroom timetables focus on optimum learning times and maximises time for reading, writing and maths.	Review of classroom timetables anyalse of hours used for differnt currciulums and needs of students across the school

ANZH curriculum



CURRICULUMDEVELOP AND DELIVER A RESPONSIVE CURRICULUM THROUGH EFFECTIVE PEDAGOGY



1b: Normalise the use of Te Reo Māori at CASS

Why?	Where are we now?	By the end of year we will:	Actions	Measures
wily:	where are we now?	by the end of year we will.	Actions	Wicusures
	 A Te reo Māori teacherr/Cultural leader has been appointed and currently works across 	Demonstrate improved knowledge of Te Reo Māori me ōna tikanga across professional staff at CASS.	On going Professional development and planning time to develop teacher knowledge of Te Reo Māori	Engagement with Māori whanau/seesaw/mahi Tahi/hui.
Central Auckland Specialist School is committed to their place as a treaty honouring school.	currently works across CASS offering Te Reo focused lessons to all students over the year	Offer students enriching learning experiences which reflect Māori language and culture and identity. Ie; Waiata and dance,	Establish Kapahaka Group Lead team for Te reo Māori & Start the day the Aotearoa way initiative.	Engagement with local/lwi, kaumatua.
Our curriculum and professional standards require us to further develop our knowledge, learning opportunities and personal	 CASS has established protocols and traditions that reflect our 	Local stories and histories, Ngā Toi	Developing a CASS culture for speaking and learning te reo Māori me ōna tikanga. (eg safe place to learn, our own karakia)	Feedback from professional development and staff meeting sessions.
capabilities to ensure we uphold the important place of bilculturalism in Aotearoa New Zealand.	committment to cultural Responsive practice We are a MAC school	Create greater connections with schools, community, Whanau and local iwi	Purchase and create specific NZ resources for teaching and learning Te Reo Māori me ōna tikanga	Evidence in classroom programmes.
Students who see themselves reflected in their school are better placed in relation to engagement and learning.	Staff have have a range of Professional learning opportunities and		Develop connections to local /iwi, marae and kaumatua, schools. Whānau	Identified students who want to be part of the kapahaka group.
	Language weeks are well celebrated in the school.		Observe and discuss with other schools that have implemented and develop Te Reo Māori in their school	Identified whānau and staff who would like to be part of the kapahaka group.



joined us this year



GROW OUR PEOLE, PLACES, SYSTEMS AND STRUCTURES TO MEET THE PROJECTED GROWTH OF THE SCHOOL

CAPACITY



2a: Ensure that school environments are healthy, safe, well organised and can respond to the range of learners at CASS now and in the future

2a: Ensure that school environments are healthy, safe, well organised and can respond to the range of learners at CASS now and in the future				
Why?	Where are we now?	By the end of year we will:	Actions	Measures
	CASS currently operates across 13 different sites (11 of which are located at local schools) which are in varying	Well informed staff who know how to respond appropriately to a range of learners	Implement regular health and safety inspections and processes to identify and address hazards promptly.	Health and safety meeting records
growth means we will nearly double again in size by 2030 (and beyond) CASS is currently building a new base school and has a number of satellite developments and improvement works in various stages of planning design and construction to the need to house class of learners in rooms that have not been designed we their specific learning, here and safety needs in mind. This has also meant that there a rapid increase in employment of staff, meaning that at the start the current school year, a least 50% of classroom start are either new to CASS or	of these sites have active building projects.	octive O Appropriate Resources and furniture for the needs of different learners	Review and communicate protocols for handling emergencies, illnesses, and accidents effectively.	Monitoring of incident management and reviews of incident management
	rapid roll growth and has led to the need to house classes of learners in rooms that have not been designed with their specific learning, health and safety needs in mind. This has also meant that there a rapid increase in employment of staff,	CASS wide systems and processes that are easily accessed, understood and followed by all staff	Provide equitable access to technology, ensure consistent and effective use of instructional materials	Teachers have what they need to teach effectively
		o Hazard and near miss reporting	create checklists of resources / furniture for specific types of classes at CASS (eg: junior, senior etc)	Systems and process documentation
	the current school year, at least 50% of classroom staff are either new to CASS or new to the site (and/or class	processes that are easily accessed, understood and followed by staff at those sites	Transition current policies and procedures over to school docs	School docs up and runnign and review process in place
	4 locations have had refurbishments, a new base school is under construction and 2 new host schools have	 Evacuation procedures for each site Clear procedures for taxi pick up and drop offs Accesible play spaces 	Review requirements for safe keeping of records and cyber security protocols	Identified changes in systems in place



CAPACITY



GROW OUR PEOPLE, PLACES, SYSTEMS AND STRUCTURES TO MEET THE PROJECTED GOWTH OF THE SCHOOL

2b: Develop a coaching culture at CASS to ensure that all staff have the support they need ot be confident, competent, knowledgable reflective practioners

Why?	Where are we now?	By the end of year we will:	Actions	Measures
	Coaching is not currently used formally amongst staff and there are only a few staff that have participated in any	To have begun to implement a coaching culture where coaching methods and tools are used by leaders, teachers and therapists to improve	Coaching and Mentoring training for all professional staff	Staff will demononstrate a greater willingness to share practice, learn from each other and take risks.
Effective cooching helps	formal training. Coaching was beginning to be explored as a tool for development prior to covid	and grow their own and others professional skills.	Coaching and mentoring in leadership PD for Deans	Deans will demonstrate increased confidence having learning conversations with teachers.
Effective coaching helps teachers reflect on their practices, identify areas for improvement, and implement targeted	We have a new team of middle leaders who are at the beginning of their leadership journey, who need to develop their kete of tools to grow others. All professional staff will have an understanding of what coaching is and understand how it can positively impact their learning and growth. Our wide range of staff have All professional staff will have an understanding of what coaching is and understand how it can positively impact their learning and growth.	have an understanding of what coaching is and understand how it can positively impact their	Regular peer / group coaching opportunities	PGC feedback will document increased confidence to problem solve and growth
result is a more resilient, adaptable, and skilled staff, ultimately impacting the quality of student learning			Reflection and feedback opportunities	
outcomes.		participate in regular peer or		



CONNECTION

CENTRAL AUCKLAND SPECIALIST SCHOOL Tamaki Makaurau Te Kura Motuhake

STRENGTHEN OUR CONNECTIONS WITH WHĀNAU, HOST SCHOOLS, COMMUNITY AGENCIES, SERVICES AND EACH OTHER

3a: Further develop a framework of communication with our whānau, ensuring consistent and learning focused relationships are maintained				
Why?	Where are we now?	By the end of year we will:	Actions	Measures
Having our Whānau connected and aware of their young persons learning and progress with positively impact what progress and engagement. Whānau will have the opportunity to learn ways to support their young person with their skills and development.	Current parent communition includes Seesaw Email Phone Facebook Page School Website Newsletters	Continue to see improved attendance at Mahi Tahi Meetings	Survey whānau for which information, opportunities and events they would like to participate in this year –	Analysis of survey and implemention of recommendations.
		Professional staff are confident in discussing student learning and progress with whānau	Seek involvement and support from our whānau in cultural days and language week.	Increased involment of parents at School events and infomation afternoons.
	Learning Focused Communication Mahi Tahi Meetings Seesaw As required meetings Whānau training sessions	Improved attendance at our whānau information afternoons	 Host termly Information afternoons Whole school movie event New parents morning tea 	New whānau feel connected to the School and meet other community members.
		Increased opportunities for whānau to participate in school activities	Consultation with families around our health sexuality curriculum.	Improved comments on seesaw and improved comments and likes from whānau.
	Opportunities for whānau to connect with their team and each other include	Improved attendance at all school events	Professional Development for staff on quality reproting using Seesaw	Updated Website and Starting School and information booklet.
	 Whānau information sessions School Picnis Whole school events 	Whānau feeling more conected and involved in their childs learning	Update website and starting school booklet to ensuing we are sharing the most up to date information	



CONNECTION

CENTRAL AUCKLAND SPECIALIST SCHOOL Tarraki Makaurau To Kura Motuhake

STRENGTHEN OUR CONNECTIONS WITH WHĀNAU, HOST SCHOOLS, COMMUNITY AGENCIES, SERVICES AND EACH OTHER

3b: Strengthen our reciprocal relationhips with our host schools

Why?	Where are we know?	By the end of year we will:	Actions	Measures
	 Deans hold host school meetings with identified lead within the host school Staff in most schools access the staffroom for breaks and lunchtimes Host school relationship documents in place 	All students to wear the uniform on the host schools	Deans to familiarise themselves with the inclusion document and discuss at teams meeting	Minutes of meeting Staff observed using the staff room
		Identifed students to be regularly accessing msintream opportunities	Teachers identify any barriers to attending the staff room and discuss how to overcome	Good professional relationships between host school and staff. Increased inclusion opportunities.
An increase in belonging and participation will improve the educational and	 All classes are accessing mainstream opportunites in some way Some classes are attending assemblies and whole school events A few students are accessing mainstream sessions Some students wearthe uniform of the host school Some schools share information through emails and staff newsletters and include CASS teachers 	Regular buddy classes for all CASS classes	Teachers in satellite classes have identifed and the students have participated in an inclusion opportunity	All students will wear the uniform of the host school
wellbeing outcomes of all students and staff.		Increased visibility of CASS staff at hosts schools	There is a process for introducing ourselves to mainstream staff when we are a new satellite class	Teachers plan and prepare their students for special events hosted by the mainstream school
		CASS staff will promote satellite class inclusion at host school events	Each Dean / teacher(s) hold a morning tea 1x year to introduce the staff and talk about our students and CASS	Parents attend host school events. Students have access to host school achievement awards
		CASS classes to participate in host school events and assemblies with parents invited	Teachers are connected to internal teacher newsletters, emails & meetings	Parents know what is going on in the host school and feel connected and welcome to attend all events.

2024 Curriculum Plan – Positive Behaviour Support

Curriculum	Capacity	Connection		
Develop and deliver a responsive curriculum	Grow our people, places, systems and structure to meet	Strengthen our connections with whanau, host schools,		
through effective pedagogy	the projected growth of the school	community agencies, services and each other		

Noticing	Investigating	Collaborative Se Making	ense	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies		What is	the impact for learners?	How will we know?
All Staff are competent and confident in supporting the behaviour needs of our diverse range of learners. Robust systems are in place to support class teams with students who show behaviours of concern Reporting of incidents on E tap is consistent and factually written	Stop / pause / respond – PD. Safety v compliance – PD Transition PD Level 1 + Team Teach for rele Feedback given to staff Upskill Deans to support class All new staff Given induction module to complete. Support and training on writin Discussion at leadership meet behaviour to be reported and PD on the above to teachers of Monitor and remind if necess Research culturally responsive	s teams. and MOE online ng a behaviour plan. ting re threshold of d where and therapists. sary.	Student Student time are support strategi wellbein themse Teacher concern is not. N	ff time spent managing our and more time spent ent learning. It is feel safe and supported. It is going through a difficult erecognised as so and ited through agreed es to support Mana and ing as well as the safety of lives and others. It is understand what is a ming behaviour and what May change their thinking student behaviour	Fewer e tap reports Increased engagement Positive observations of staff managing behaviour Clear and consistent method of supporting with students which is monitored regularly. All students who need a behaviour plan will have one. Staff report feel supported Reduction in low level behaviours being reported. When analysing evidence we can see

Resources

4x team teach trainer refresh Staff induction days Additional time added to new staff induction - sonya

How will this look in our Samoan Bilingual Context?

Investigate what behaviour support looks like through a Samoan lens

Te ao Māori

Investigate what behaviour support looks like through a Māori lens

2024 Curriculum Plan - Garden to Table

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places , systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Mak	king	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies	Wha	at is t	he impact for learners?	How will we know ?
To build on and					
reinvigorate the garden to	Continue to build on SPEC modu	es for transition Stud	dents	who engage in a garden	Target classes will have
table programme	students ensuring that	• • • • • • • • • • • • • • • • • • •		rogramme are have real	Garden to table experiences in
- Base School	 Learning outcomes are s 	pecific life	exper	iences that are	planning and timetables
- StAR	 Learning opportunities a 	re extended tran	nsferal	ble to life after school	
	J				Students will develop their
To explore how this can be	Link with Garden to table progra	mme at Host Thro	ough t	the programme we are	skills in gardening as well as
extended into satellite	schools	able	e to ex	plore key competencies	the range of cooking skills
classes		and	d a bro	ad range of learning	explored in the programme
	Link with Garden to table progra	mme coordinators outo	comes	in meaningful and real	
To develop a framework	, attend PLD and investigate reso	urces life	conte	xts (Literacy, Numeracy	Students will be able to
for the garden to table		and	d Comr	munication)	identify where their food
programme for CASS	Review Draft curriculum develop	ed in 2023 with			comes from and the processes
	teachers				they used to create meals
					using what they have grown
	Appoint a garden to table lead to	acher at CASS			
					Teachers will be able to
					identify cross curricula links

Resources

Budget \$1500

Meeting time
Garden to table programme

How will this look in our Samoan Bilingual Context?

Samoan specific foods to be grown and prepared Family involvement in planning and preparation

Te ao Māori

Explore how Maramataka is linked to planting, growing and harvesting
Tikanga in food preparation

within the programme

2024 Therapy Team Plan

Curriculum		Capacity	Connection		
	Develop and deliver a responsive curriculum through	Grow our people, places, systems and structure to	Strengthen our connections with whānau, host		
	effective nedagogy	meet the projected growth of the school	schools community agencies services and each other		

Noticing	Investigating	Collaborative Sense	Making	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies		What is	the impact for learners?	How will we know ?
To ensure that the findings from therapy assessments is understood by teachers and woven into teaching and learning.	Cross discipline assessment results are teacher at teacher therapist meetings Support class teacher to incorporate their planning and learning plans. Model good practise in class to develoknowledge of teachers and learning a	herapy findings into op the confidence and	motivated The increa	ise in skill, knowledge and e in staff will improve students'	Decrease in the number of incidents reports. Progress evident on the school wide assessment tool - B squared. Increase in the number of learning focussed seesaw posts. Feedback from families at Mahi Tahi meetings
To improve the overall understanding and the use Te reo Māori and other taonga into daily practise. Develop a culture of coaching and mentoring within the team	Attend relevant PD sessions. Identify key targets for this year which will include the use of Te reo into email signatures, using key words in therapy sessions, renaming frequent therapy sessions like PMP, social skills groups etc. Attend school wide PD and build opportunities to practise skills and participate in regular peer coaching sessions.		students' Zealander This will p inclusivity Effective or resilient a have a pos	evelop a sense of pride in identity of being a New	Evidence on the use of therapy related terminology in Te reo Māori on therapy plans, seesaw posts and teachers planning. Therapists are more confident resolving issues and less reliant on others.

Resources

Budget to purchase resources for assessment kits. Assessment Frameworks to be set up on Teams. investigate approaches to deliver effective therapy.

How will this look in our Samoan Bilingual Context?

Investigate this further with the team working in the unit.

Te ao Māori

Improve understanding of Tikanga and normalise the use Te Reo into therapy practise

2024 Curriculum Plan – Attention Autism

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places , systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating
				Impact

Targets for 2024	Actions / Strategies	What is the impact for learners?	How will we know?
Establish a lead Teacher for Attention Autism Target students/ classes will have support / modelling to establish and / or develop this approach as part of their class routine	Ensure that Lead teacher has Attention Autism PLD Identify students/classes/teachers who could benefit from this programme Offer class visits, modelling and feedback to classes to get started Review resource bank of resources Ensure that school documentation is up to date and includes our focus on this approach for ASD learners	Students with Autism are frequently identify as needing support to attend to tasks – specifically tasks where they are not the active participant. The Attention Autism programme works with the childsn strengths and interests and through engagement and modelling supports the development of attention and communication in a curriculum focused way	We expect to see improvements in each students Bsquared results, showing that the programme is enabling increased engagement. Anecdotal feedback from teachers, therapists and learning assistants as to their confidence and the increased attention/engagement of their learners

Resources

Budget \$2500 (shared with TEACCH resources)
Release for lead teacher

How will this look in our Samoan Bilingual Context?

understandings

Team to explore strengths and interests based activities
Inclusion of Samoan language resources.
Working with families to develop shared

Te ao Māori

Team to explore strengths and interests based activities

Developing awareness of tikanga and Reo which could be included in this programme

2024 Curriculum Plan – Communication

Curriculum Develop and deliver a responsive curriculum through effective pedagogy		Capacity Grow our people, places, systems and structure to meet the projected growth of the school		nd structure to meet Strengthen our connections with whānau, host school community agencies, services and each other			tions with whānau, host schools,
Noticing	Investiga	ating	Collaborative Sense	Making	Prioriti	sing to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies			What is	the impa	ct for learners?	How will we know?
All teachers are confident with identifying their students' level on the communication continuum and can set appropriate learning intentions. Deepen CASS staff and whanau understanding of GLP learners and how to promote communication development	Info will include: CASS Com teacher/S DAGG 2 so Comm sys Home lan Info on he Communication les SLTs to ensure cord Continuum Professional convertearning Assistants Prof Dev related to	a card and place ta wall (and reference of the card and place of t	ced on a eviewed at Mahi tahis). Continuum level (from or	students that inter Individua developn anticipate support v Comm Pa their inte	will be bas ractions ard I students nent is not ed will be i will be prov	intentionally adapt de to intentionally o further develop their	Comm Data Wall will reflect an increase in overall comm development across the school An increase in individual student's engagement and/or communication will be noted between T1 and T4 Mahi Tahis
Resources How will this look in our Samo Context?		an Bilingu	ıal	Te ao Mãori Development of comm	unication resources that incorporate		

Further development of culturally appropriate

bilingual communication resources

and respect tikanga

2024 Curriculum Plan – Takiwatanga

Capacity

Curriculum

Investigating

Grow our people, places, systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

e pedagogy

Noticing

Collaborative Sense Making

Prioritising to take Action

Monitoring and evaluating Impact

J			, and the second	Impact
Targets for 2024	Actions / Strategies	What is	the impact for learners?	How will we know ?
Strategies to support readiness to learn and engage are evident in all classes across the school. TEACCH strategies (Visual structures and routines, transitions) Interactive Approaches (Engage me, Intensive interaction, Attention Autism, Talk about) Sensory Regulation	Ongoing induction and PD for new staff. Focus PD for all staff on Interactive approar and engagement. • CLLDD project • Engage me, Talk about, Interaction Transitions Provide focus PD on student transitions acreschool. Team Takiwatanga support Individual teacher / class support offered fr. Takiwatanga team through Dean / SLT refer. Attention Autism lead teacher improving knowledge and implementation across school. Whanau engagement and PD: Visual struct and supports; Play and Engage Me	teachin designer learn are impact ensive - Eng - Prooss the plain - Socoom.	g approaches that are d to support the way they ad will have a positive on; agement in learning otional regulation gress against their learning ail and emotional wellbeing	Increase in student learning and engagement reflected in Engage me profiles. B Squared data and Seesaw posts reflect students' engagement and learning progress. Member of Takiwatanga team regularly present at PBS meetings. Takiwatanga team present in classes where needed. Feedback reflecting that classes are well supported and have the tools to support and engage students Reduction in referrals to PBS and recorded incidents relating to BOC(behaviours of concern)

Resources

Pasifika Innovation funds Release for teachers / team members PLD

How will this look in our Samoan Bilingual Context?

A vibrant, connected and culturally valuing learning environment

Te ao Māori

Alignment work will integrate the schools commitment to being a treaty honouring school

2024 Curriculum Plan – Numeracy

Curriculum	Capacity	Connection
Develop and deliver a responsive curriculum through	Grow our people, places, systems, and structure to	Strengthen our connections with whānau, host
effective pedagogy	meet the projected growth of the school	schools, community agencies, services, and each other

Noticing	Investigating	Collaborative Sense N	Making	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies		What is	the impact for learners?	How will we know?
To review the CASS Numeracy progressions in relation to the new NZ maths curriculum Te Mātaiaho (the refresh NZ Curriculum).	Explore in depth during 2024 Curri Day. Become familiar with new curricul progressions and what this looks li	um learning	_	experiences that are ately challenging and	Increased levels of engagement and achievement in numeracy reflected in data.
	Monitor math programming in individual class timetables – frequency and duration.		Students develop strategies to make meaning of number which can be applied across other learning areas.		Teachers are confident in
Develop effective teaching strategies for numbers 0-10 for students at Engagement Stages 3.	Identify a group of learners across working at Engagement Stage 3. Assess early number knowledge (C)-10).	of studen allowing	gain a deeper understanding it number knowledge, them to extend students to ir full potential.	identifying where their students are at in numeracy, and how to move them through each progression step.
	Create a bank of resources with st numbers 0-10, track progress.			·	

Resources

Te Mātaiaho

Poutama Reo

Tapasā framework

Ongoing purchasing of resources for specific maths strands.

How will this look in our Samoan Bilingual Context?

- -A program that affirms Pasifika cultural values respect, reciprocity, service, inclusion, spirituality, leadership, love, belonging and family (Averill, 2012).
- -Learning experiences that involve group work helping each other, including family in learning, highlighting student success.
- -Incorporating number concepts and language into culturally relevant activities- dance, music, art, cooking/sharing food.

Te ao Māori

- -Source and purchase relevant resources
- -Encorporate student voice
- -Understand that Mātauranga Māori and mathematics and statistics are different systems for viewing, understanding, and organising the world and for guiding how we operate within it.

2024 Curriculum Plan – Health and Physical Education

Curriculum

Develop and deliver a responsive curriculum through

Capacity

Grow our people, places , systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating Impact
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Targets for 2024	Actions / Strategies	What is the impact for learners?	How will we know ?		
Students will receive at	Work with Sport Auckland to unpack requirements	Learners will receive structured,	Planning will show scheduled,		
least 2x 30 minute planned	for delivery of Health and P.E. including planning and	planned Health and P.E. sessions	targeted Health and P.E.		
sessions of P.E. a week,	delivery through training sessions, 1:1 upskilling and	suitable for their specific needs,	sessions with learning		
identifying suitable	staff meetings. Monitor planning and reporting.	they will be aware of their learning	intentions. SeeSaw posts will		
learning intentions and	Provide clinics and session modelling.	and their next steps.	report on progress.		
monitoring progress.	Purchasing of sport-specific, high quality P.E.	Learners will have the resources	Students will partake in sport-		
	resources to follow school-wide sports planning.	they require to access high quality	specific P.E. sessions		
Complete 'Relationships	Create 'Relationships and sexuality' community	learning opportunities.	Classes will be observed using		
and sexuality' consultation	questionnaire, follow-up with in-person engagement	Learners will access planned,	sport-specific, high quality		
with CASS Whānau and	and feedback session. Deliver training to staff to	appropriate Health and Sexuality	resources		
community. Teachers to	implement findings in planning and teaching, check	content with respect to community	Completed questionnaire		
implement results into	in with staff and monitor planning.	consultation advice.	sexuality questionnaire		
their weekly planning.	Ensure all relevant staff have knowledge of	Students will access relevant, high	analysed with staff, results		
	upcoming suitable sporting events in the community	quality community opportunities.	embedded in planning.		
Students will access	and confidence to access them through direct		EOTC forms submitted for		
community sport	support from Health and P.E. working group.		suitable Sports opportunities.		
opportunities.					

Resources

Sport-specific P.E. resources.
Outside agencies including Healthy Active
Learning contract (Sport Auckland)
Community

How will this look in our Samoan Bilingual Context?

Consultation with community.
Suitable language used in context.
Culturally appropriate games accessed.

Te ao Māori

Consultation with community.
Suitable language used in context.
Culturally appropriate games accessed.

2024 Curriculum plan - Samoan Bilingual Education

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places, systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making Prioritising to take Action		Monitoring and evaluating Impact	
Targets for 2024	Actions / Strategies	Wh	hat is	the impact for learners?	How will we know ?
Aligning of CASS values, beliefs, Signature Practices and Kawa with Samoan values and practices Strengthen Samoan voices, relationships and networks within and outside of CASS Create a vibrant learning community which reflects the aspirations and joy of the Samoan community Create an opportunity for every teacher and LA to be culturally competent	Continue to review Charter thr Pacific peoples. Identify streng consider by SLT and school boa plan Identify Samoan communities of Have regular Talanoa with Sam Recruit second Samoan bilingu PLD for staff Strengthen relationship with M Samoan bilingual class) Become part of the Auckland S schools cluster Develop pathway for Samoan by through CASS	chs and gaps to be rd. Identify action	lucatio ore like Enga Atter Deve langu Feel e	ge in learning nd school regularly lop competence in both	Assessment results as measure through school assessments eg Bsquared will track progress over time Attendance information Parent engagement at Fono and other school events Reflection of team members though ongoing review processes Staff confidence in cultural competence will be measure through anecdotal means

Resources

Pasifika Innovation fund Release for teachers / team members PLD

How will this look in our Samoan Bilingual Context?

A vibrant, connected and culturally valuing learning environment

Te ao Māori

Alignment work will integrate the schools commitment to being a treaty honouring school

2024 Curriculum Plan — e-learning

Curriculum

Capacity

Connection

Develop and deliver a responsive curriculum through effective pedagogy

Grow our people, places, systems and structure to meet the projected growth of the school

Strengthen our connections with whānau, host schools, community agencies, services and each other

Targets for 2024 Actions	s / Strategies				
			What is	the impact for learners?	How will we know?
PD for parents — information around information governance at CASS, how we use technology in our classrooms, and how the different ways we make progress outcomes within the DigiTech NZC available and accessible to our students.(T3) Set up student emails — reading assessments within Microsoft — upper syndicate/s — protocols and procedures around this, as well as parent information (T1) Parent Information interact w activities, is activities, interact w a	d piece in Whats On around our sites Info Evening Ition around NZC and CASS – look a with technology while they're engage, apps, or resources Ires and protocols around informatemails at CASS – shared with what hails can be used on the student differeading' app within Microsoft to a (not comprehension). Staff PD I survey / staff survey / student survices - Calendar sent out week 4 – To cations and topics	tion governance and nau and staff. How lrive of Teams. How we capture our students	clear LIs in time on de next). It may cha used within the cape students' recreate run have accesspending record the cord technology.	e kept for communication or with place. If students are choosing free evice – smart choices, and timer (now, nige the way technology is viewed and in the home. Itures of student's reading – assess reading (not comprehension) and ning records in less time. Teachers is to more assessment data, while more time within class learning space. Ining spaces and resource development ming year. Ining staff confidence using different of y – accessing this technology with increasing student confidence	Feedback from teachers and therapists. Classroom impromptu visits Student behaviour; discussions with parents; parent survey at the end of the year. Teacher and staff feedback; survey at the end of the year for staff and students. Survey Staff feedback and surveys Impromptu class visits Seesaw posts

Resources

Time & space

Projectors, iPads, laptops – presentations / Wi-Fi connection

How will this look in our Samoan Bilingual Context?

Similar, but with Samoan lens – DT used together, language appropriate. Fa'a Samoa!

Te ao Māori

Kupu

Minecraft – Māori version

2024 Improvement Plan – Outreach

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Capacity

Connection

Grow our people, places, systems and structure to meet the projected growth of the school

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies	Wh	nat is the impact for learners?	How will we know ?
Adapt literacy instruction to meet diverse student needs by integrating 'Literacy for All' pedagogy for targeted students, prioritizing oral language development for speaking and nonspeaking students, in alignment with current science of reading practice in our schools.	Student case studies, gather data use conventional assessments, select, in strategies trialled. Peer coaching and observations on explicit teaching strategies e.g. write embedding AAC, supporting Gestalt providing authentic, engaging, developments of the providing authentic	mplement and reflect on init aspects of "L for A" Sch ing continuum, I language processors, elopmentally appropriate communication focused	reased student agency; students o enjoy and independently trate communicating, reading d writing. The color teams upskilled and pactive in using appropriate arching strategies on days treach are not there.	Feedback from schools on knowledge/strategies shared-annual survey. Student progress against indicators; student engagement (choosing to), vocabulary used, length of phrases, writing continuum, reading assessments at letter/word/text levels. Professional reflection on learning.
Broaden partnerships with schools, Outreach team, CASS, MoE LS colleagues, transition providers, or other agencies/communities we encounter.	Capitalise on PL opportunities with host schools, MoE LS, CASS and support agency colleagues. CASS Coaching and Mentoring PLD and allocated meeting times		ore cohesive and collaborative ams supporting students. Idents involved in functional life lls in school and the community.	Positive feedback around Outreach teachers collaborating with CASS, MoE and other agency staff to ensure outcomes for students. Includes Fundholder and Manawa feedback

Resources

CASS LITERACY for ALL resources

Jane Farrell and Sally Clendon online resources

http://www.project-core.com/professional-development-modules/

Using collective team knowledge especially "L for A", structured literacy, AAC/communication and functional literacy in the community

How will this look in our Samoan Bilingual Context?

Te ao Māori

Knowledge of mainstream school's Kaupapa, values and NZ history curriculum implementation.

Team shared accountability around

- normalising te reo in practice and interactions
- culturally responsive practice; especially around equity and our own cultural bias
- promoting whanaungatanga by investing time in maintaining partnerships.

2024 Professional Learning Plan

Curriculum

Capacity

Connection

Develop and deliver a responsive curriculum through effective pedagogy

Grow our people, places, systems, and structure to meet the projected growth of the school

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies	What is	the impact for learners?	How will we know ?

Targets for 2024	Actions / Strategies	What is the impact for learners?	How will we know ?
All professional staff will engage in regular coaching sessions as part of their personal and professional growth. Middle leaders will continue to develop their Kete with the skills they need to successfully support and develop growth in others. All staff have access to internal and external PD related to the schools strategic plan.	 Full day coaching and mentoring training for all professional staff. Opportunities for regular peer/group mentoring provided. Ongoing leadership develop training offered to Deans. Regular in house mentoring from Deans. Regular leadership PD in house for all unit holders. PD opportunities made available to all staff including LA's relating to Engagement and Te Reo 	Increased progress due to increased teacher confidence and capacity. More diverse teaching and learning experiences. Increased engagement.	Assessment data: B squared Engagement profiles Literacy and numeracy Seesaw Teacher reflection Parent feedback

Resources
PD budget
External providers

How will this look in our Samoan Bilingual Context?

To look at opportunities available.

Te ao Māori

PD made available for all staff

2024 Curriculum Plan - Pacifika Arts and Language

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places , systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

	Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monit	oring and evaluating Impact
	Targets for 2024	Actions / Strategies	What is	the impact for learners?	Н	low will we know ?
•	To facilitate and host a range of events during identified language weeks that acknowledges the cultures represented in our school.	- To host an exhibition o certain cultures during language week Invite relevant guests/i	their respective - Stud and groups through foste	Awareness & Appreciation ents will gain a deeper understanding appreciation of Pasifika cultures, ering a sense of cultural identity and e.	-	Monitor the participation rates of students & whanau in Pasifika Language Week activities and events Assess the level of
•	To create and nurture a more culturally responsive environment fostering Pasifika cultural understanding among staff.	relevant language wee - Staff PD - Integration of Pasifika	ssroom resources for and k. and Incredit literature, history, and Reco	sure to Pasifika languages, literature, traditions will promote cultural divers inclusivity within the school commun case engagement will build motivation gnizing and valuing diverse cultural	ty.	engagement in language- related tasks, such as storytelling, traditional games, or cultural performances both with students & whānau
•	Curriculum Integration	cultural practices Hands-on activities, su		grounds can enhance the overall well g of students.	- -	Administer surveys to both students and teachers to
•	To build a stronger connection between Whānau and Kura	traditional crafts, or sto languages. - Invite whānau to partio their culture and art	Wee	tive experiences during Pasifika Languk may motivate students to continue language studies beyond the event.	_	gather feedback on the effectiveness of the curriculum and pedagogical approaches.

Resources

- Items for Teaching Resource Kete's
- Teacher resources in Teams Folders
- Resources for Staff PD
- Resources for Hands-On Activities during events

How will this look in our Samoan Bilingual Context?

- Ensure that the Pasifika Language Week activities align with the overall learning objectives of the Samoan language program.
- Organize cultural activities that highlight traditional Samoan practices, customs, and values.
- Include storytelling, traditional dance, and arts and crafts that emphasize Samoan cultural identity.

Te ao Māori

- Organize cultural activities that highlight traditional Māori practices, customs, and values and the connection between Pasifika Cultures
- Integrate activities that focus on building cultural competency, emphasizing the importance of respect for Māori traditions values and the tangata whenua

2024 Curriculum Plan – Science

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places , systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating Impact
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Targets for 2024	Actions / Strategies	What is the impact for learners?	How will we know ?
Evaluate resources purchased in 2023	 Survey to identify usage of resources that had been purchased/or free in 2023 Identify the Science Capabilities and how 	Identify future purchases to target teaching and learning.	Seesaw posts with resources appropriate to the class.
Integrate Science into other learning areas e.g. literacy, numeracy and technology	they link to the other learning areas e.g. communicating in science links to writing/presenting in Literacy Workshop to present/discuss how this	A richer and broader experience of the curriculum that demonstrates the scientific process in a range of learning areas.	Increased staff awareness and understanding of the Science capabilities
Monitor the release of the new curriculum and	 could be achieved Form a special interest group to identify what teachers and LAs in their teams need to effectively teach the current strands and 	Team specific information/needs can be identified and information / resources provided to enable	Students' learning can be presented in multiple ways to show new learning.
identify PLD opportunities available	aspects of the new curriculum.	quality teaching and learning experiences.	Staff will be more aware of curriculum changes and content

Resources

Staff meeting, Seesaw, PLD providers, Ongoing purchasing of resources for specific science strands

How will this look in our Samoan Bilingual Context?

Provide Pacific learners opportunities to learn and engage in multiple ways and recognise they come into classrooms with unique skills, talents and knowledge.

Te ao Māori

Use holistic learning approaches such as local outside areas / growing vegetables / activities that link directly to cultural backgrounds. Use Māori/Pacifica myths as introductions to the topic where available.

2024 Curriculum Plan - Play Based Learning

Curriculum

Develop and deliver a responsive curriculum through effective pedagogy

Capacity

Grow our people, places, systems and structure to meet the projected growth of the school

Connection

Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative Sense Making	Prioritising to take Action	Monitoring and evaluating
				Impact

			Ппрасс
Targets for 2024	Actions / Strategies	What is the impact for learners?	How will we know?
To review play base d learning	To investigate what is currently happening in early years	Improved play-based learning	Create a framework for new
at CASS, to create a	class. To explore the framework and context for play	opportunities.	teacher to understand what play
framework for all early year's	based learning at CASS.		based learning is at CASS.
classes.		Play and engagement skills being	Have a shared understanding of
	Review what other specialist schools are doing to	taught daily.	what we should have in place for
To develop a deeper	encourage play based learning.		a successful play-based learning
understanding of what		Learners improving on literacy skills	class.
literacy looks like in a play-	To investigate on how early literacy looks like in play-	along with play-based skills.	Assessment and evaluation will
based environment at CASS.	based setting across few classes, collect data and review		show students engagement and
	on how consistent literacy is in play-based classes.	Development and use of appropriate	progress.
To review literacy in early		language and communication tools	
years classes and how	Form a focus group of students to support intentional	within play-based context	Planning and implementation
learners are supported	literacy programme in early play-based setting. Observe	Learners will engage in appropriate	evidence in class programme
through play-based learning	and plan meeting with class teachers. Set up a range of	writing and reading level activities.	throughout the year
in reading and writing.	activities as examples for teachers and support		Data entered on etap
	intentional teaching alongside play based learning.		Reviewing see saw posts in
			literacy in early years.

Resources

Variety of writing tools and book writing and reading assessment books

How will this look in our Samoan Bilingual Context?

play-based setting.

Culturally appropriate play-based resources -books and resources in bilingual context.

Acknowledge and understand cultural values in

Te ao Māori

Culturally play based books and resources in playbased setting.

Acknowledge and value tikanga values in play based setting

2024 Curriculum Plan – Approaches for Complex Learners

Curriculum Develop and deliver a responsive curriculum through effective pedagogy Capacity Grow our people, places , systems and structure to meet the projected growth of the school Capacity Strengthen our connections with whānau, host schools, community agencies, services and each other

Noticing	Investigating	Collaborative So Making	ense	Prioritising to take Action	Monitoring and evaluating Impact
Targets for 2024	Actions / Strategies		What is	the impact for learners?	How will we know ?
To develop a shared understanding of what good practise looks like in a classroom with students who have complex needs.	To work with relevant Deans to professional development in the Carol to model Shared reading writing, Phonics and independence of the programmes specifically designable.	he classrooms with s, independent dent reading	progran	e excellent learning nmes in place that cater learning needs of complex es.	We will see the learners engaged in the learning programmes relating to Writing and Reading. We will see the work compiled in students books, displayed on
To have a shared understanding of what Reading and Writing looks like for Complex Learners.	learners. To create positive and high explearners with complex bodies.	pectations for our	Reading	confidence in Writing and g. To see themselves as and readers. They can do	the classroom walls and on SEESAW.
To build on the capacity of knowledge of staff to engage and support the learning of	Use the information from Jane Clendon to back up why we do complex learners in Writing ar	what we do with nd Reading.		onnected and engaged in lid around them.	Assessments where appropriate. Greater engagement by students in Reading and
students who learn best through a multi sensory approach/environment.	To provide PD with Donna, Car Sandiya, for Teachers relating Complex learners. Continue to support Teachers Assistants to roster classes on integration of topics in STAR se	to Literacy for and Learning to support		ident reports . ed Whānau engagement	Writing. Reflective understanding by Teachers with coaching and mentoring as part of their PGC.

Resources

Reading and Writing materials that are exciting and motivating.

PODDS/Devices/Symbols/Timetables/YES/NO cards. Every student has a writing tool....eg flip charts/high, low vis alphabet cards etc.

How will this look in our Samoan Bilingual Context?

To use culturally appropriate language and materials.

Te ao Māori

To use Te Reo in the class room in the natural context of the day.